

North East London Integrated Care Strategy development

Hackney Health and Wellbeing Board

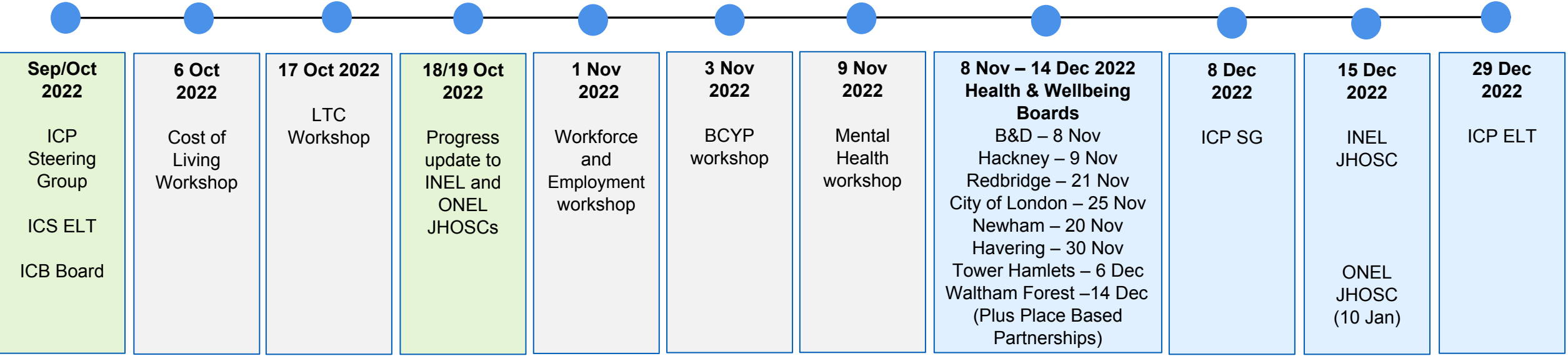
November 2022

Summary of key points

- In July our **Integrated Care Partnership** was formally established. This is a statutory committee that brings together a broad set of system partners (including local government, the voluntary, community and social enterprise sector, NHS organisations and others) to develop an integrated care strategy for the area.
- System partners across the North East London Health and Care Partnership have already reached collective agreement on **our ICS purpose and four priorities** to focus on together as a system . These priorities will be at the heart of our integrated care strategy in NEL.
- The Department for Health and Social Care has issued **guidance for integrated care strategies** with a suggestion that partnerships might aim to produce an interim strategy around December 2022 ahead of further guidance in June 2023.
- As per the timeline in the next slide, the intention in NEL is to **sign off the interim strategy** at a full meeting of the integrated care partnership in **January 2023** following a period of engagement. There is a requirement for the strategy to be refreshed annually and we are keen to position the strategy in NEL as an **ongoing process of system development, learning and improvement** as opposed to production of a one-off static document.
- Our current focus is on **developing content** for the strategy and engagement. There is a workstream on data and analytics which is meeting fortnightly with whole system representation. In addition to producing a Population Health Profile for NEL, we have undertaken rapid reviews of local JSNAs and health and wellbeing strategies. The Healthwatch team has also undertaken an analysis of insights in relation to the four ICS priorities.
- A series of **stakeholder workshops** are taking place during October and November focused on progressing our priorities of *babies, children and young people; mental health; long term conditions; and workforce and employment*. Over 120 people from across the system attended a further workshop on our system response to the cost of living increase on 6 October.
- The **engagement plan** in North East London includes discussions with local health and wellbeing boards and joint overview and scrutiny committees as well as place based partnerships ahead of sign off by the full partnership in January 2023.

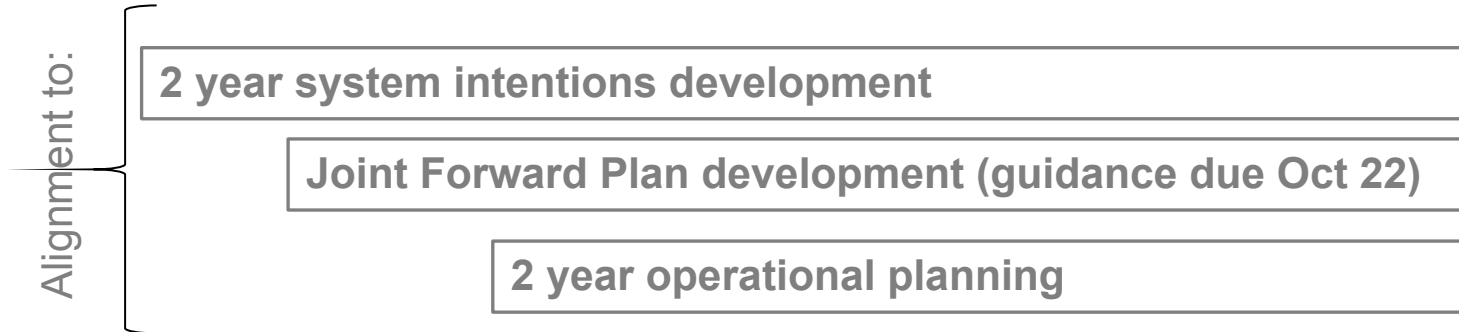
Integrated care strategy timeline and key milestones

September / October 2022 November 2022 December 2022



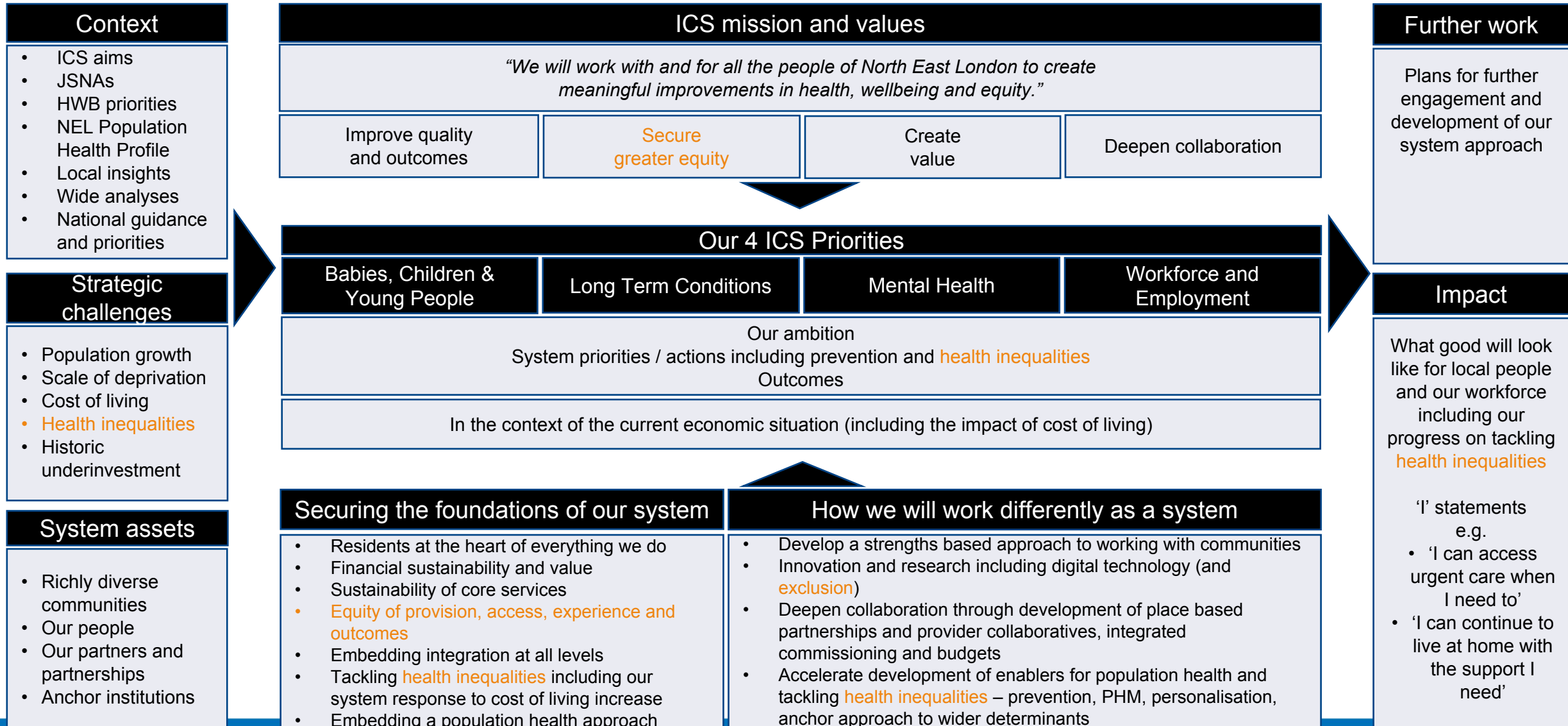
Agree principles and approach *Content development* *Engagement*

Interim Integrated Care Strategy Sign Off:
Full Meeting of Integrated Care Partnership
11 January 2023



The ICB Board will be meeting on 25 January 2023 and will need to consider the Integrated Care Strategy in development of the NHS Joint Forward Plan due before April 2023

Draft outline structure



Example content development: key themes and actions from the Cost of Living Workshop

Over 120 stakeholders from all parts of our system attended a workshop on 6 October – attendees represented a wide range of backgrounds and seniority.

Stakeholders across the system in NEL share motivation and a sense of urgency to address this key challenge for staff and residents.

There was broad agreement on some key priorities that would benefit from urgent action at the system level as well as recognition of the need for sustained action.

Next steps were agreed at a meeting of the NEL Clinical Advisory Group on 12 October and included further follow up discussions with clinical and care professional leads about how we can improve support for vulnerable people through our frailty pathways.

Key themes / priorities from the workshop

- Develop platform / mechanisms for sharing practice and ideas across the system
- Establish system wide group to share and develop workforce initiatives – potential priorities discussed included opening up work places across NEL to wider groups of staff across the partnership, increasing access to support for care staff, support for emotional wellbeing
- Use our collective voice to influence regional and national policy (eg travel concessions/support for health and care staff)
- Sustained support for community and voluntary sector through the new collaborative
- Development of proposals to support people with cost of prescriptions, particularly those with multiple long term conditions
- Identification and targeted support for those most vulnerable and/or at risk of hospital admission in our communities

New system strategy and planning landscape

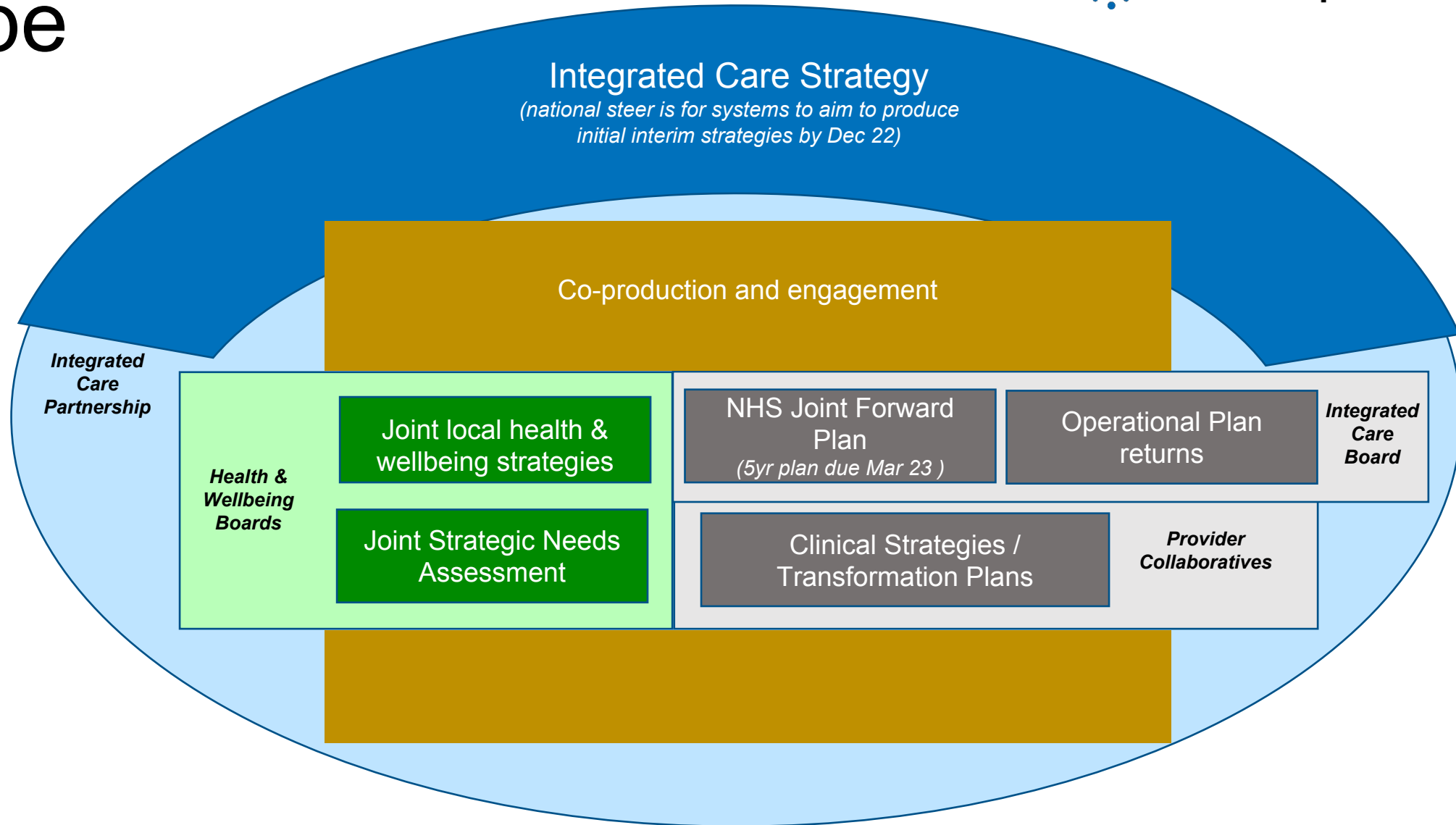
Assumptions

The ICP Integrated Care Strategy will be the overarching strategy for the system.

It will set direction for the system including the new NHS Joint Forward Plan required in March 23 and our operational plan (now covering two years).

The strategy must address local JSNAs and there will need to be alignment with local health and wellbeing strategies.

Co-production and engagement with the full range of stakeholders including local people will be key.



Integrated Care Strategy



**North East London
Health & Care
Partnership**

- The integrated care strategy is an opportunity to work with a wide range of people, communities and organisations to develop evidence-based system-wide priorities that will improve the public's health and wellbeing and reduce disparities.
- The integrated care strategy must set out how the assessed needs (identified in the joint strategic needs assessments) of the integrated care board and integrated care partnership's area are to be met by the exercise of functions by the integrated care board, partner local authorities, and NHSE.
- These commissioners must have regard to the relevant integrated care strategy when exercising any of their functions, so far as relevant.

Statutory Requirements – Must do's

1

Must set out how the 'assessed needs' from the joint strategic needs assessments in relation to its area

2

Must consider whether the needs could be more effectively met with an arrangement under section 75 of the NHS Act 2006

3

Must have regard to the NHS mandate in preparing the integrated care strategy

4

Must involve local Healthwatch organisations and people who live and work in the area

5

Must consider revising the integrated care strategy whenever they receive a joint strategic needs assessment

Key risk and issues:

- JSNAs across NEL are not always consistent in approach.
- Some of our JSNAs are significantly out of date.

Mitigation:

- Engage with our place based partnerships to confirm key local priorities

Localising the strategy - reflecting our key challenges and context

1

Further insight beyond JSNAs (eg NEL Population Health Profile) and resident feedback / population insights

2

Demand forecasting based on population size and growth

3

Focusing on our four key NEL system priorities

4

Inequalities a thread across our strategy

We will be engaging with Health and Wellbeing boards, Place based Partnerships, Overview and Scrutiny Committees and other partners over the coming weeks , and are particularly keen to get input on the following:



Reflecting local priorities

Based on your JSNA's, Hackney Strategy (and emerging local delivery plan) and local insights - what are the local priorities and outcomes you would like to see reflected in the system-wide strategy?

Developing system enablers

Where could the system add value to your local priorities?

What are the key outcomes you would like to see within the 4 system priorities -

- *Babies, Children and Young People*
- *Long Term Conditions*
- *Mental Health*
- *Workforce and Employment*

Tackling health inequalities

What are your key wider determinants of health that are impacting on poorer outcomes for your residents?

What are your priorities for addressing health inequalities locally?