

Title of Report	North East London Integrated Care Strategy Development
For Consideration By	Health and Wellbeing Board
Meeting Date	9 th November 2022
Classification	Open
Ward(s) Affected	All
Report Author	Emily Plane, Head of Strategy and System Development – BHR, NHS North East London

Is this report for:

	Information
X	Discussion
	Decision

Why is the report being brought to the board?

Members are asked to:

- Consider, discuss and comment on the proposed approach to develop the North East London Integrated Care Strategy
- Comment on, and shape the development and content of the strategy

Has the report been considered at any other committee meeting of the Council or other stakeholders?

This report has been discussed with partners through NHS North East London wide groups, with the proposed approach being shared via email with Hackney Partnership leads.
This report will be shared widely with all partners from across North East London, including Places, Health and Wellbeing Boards, Overview and Scrutiny Committees in each of the North East London Places.

Executive Summary

Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards, through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act 2022) to develop strategies and approaches that support more integrated health and care.

The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy.

The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE). Hackney recently refreshed its strategy, based on extensive engagement with local residents, identifying three strategic priorities:

- Improving mental health / reducing mental ill health
- Increasing social connectedness
- Supporting greater financial wellbeing

The City and Hackney health and care board agreed to adopt these 3 priorities, alongside the 4 ICS priorities, as their strategic focus areas –this is driving the development of the partnership Integrated Delivery Plan.

Development of the North East London Integrated Care System Strategy provides partners in Hackney with the opportune moment to ensure that the strategy of the Integrated Care System reflects their locally agreed priorities.

The development of the integrated care strategy can be used to agree the steps that partners, working closely with local people and communities, will take together to deliver system-level, evidence-based priorities in the short-, medium- and long-term. These priorities should drive a unified focus on the challenges and opportunities to improve health and wellbeing of people and communities throughout the area of the integrated care partnership.

This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.

1.0 Introduction/ Context/ Background/ Purpose of the report

- 1.1 Considerable progress towards integration has taken place across North East London. Places have been working with their health and wellbeing boards and local partners, through preparation of Better Care Fund plans, or the previous non-statutory Integrated Care Systems (prior to the Health and Care Act 2022) to develop strategies and approaches that support more integrated health and care.
- 1.2 The Health and Care Act 2022 amends the Local Government and Public Involvement in Health Act 2007, and requires integrated care partnerships (ICPs) to write an integrated care strategy.
- 1.3 The Integrated Care Partnership strategy will need to set out how the assessed needs (building on place joint strategic needs assessments) can be met through the

exercise of the functions of the integrated care board, partner local authorities or NHS England (NHSE). It will build on existing work and momentum to further the transformative change needed to tackle challenges such as reducing disparities in health and social care; improving quality and performance; preventing mental and physical ill health; maximising independence and preventing care needs, by promoting control, choice and flexibility in how people receive care and support.

- 1.4 The integrated care strategy will set the direction of the system across the area of the integrated care board and integrated care partnership, setting out how commissioners in the NHS and local authorities, working with providers and other partners, can deliver more joined-up, preventative, and person-centred care for their whole population, across the course of their life. It presents an opportunity to firmly ground the approaches of our Place based Partnerships to do things differently to before, such as reaching beyond ‘traditional’ health and social care services to consider the wider determinants of health or joining-up health, social care and wider services.
- 1.5 Hackney recently refreshed its strategy, based on extensive engagement with local residents, identifying three strategic priorities:
 - Improving mental health / reducing mental ill health
 - Increasing social connectedness
 - Supporting greater financial wellbeing
- 1.6 The City and Hackney health and care board agreed to adopt these 3 priorities, alongside the 4 ICS priorities, as their strategic focus areas –this is driving the development of the partnership Integrated Delivery Plan.
- 1.7 Development of the North East London Integrated Care System Strategy provides partners in Hackney with the opportune moment to ensure that the strategy of the Integrated Care System reflects their locally agreed priorities.
- 1.8 This paper provides an update on the approach and proposed content of the development of the North East London Integrated Care System Strategy.

2.0 Proposed approach to develop the North East London Integrated Care Strategy

- 2.1 We are proposing to sign off the interim North East London Integrated Care System Strategy at a full meeting of the integrated care partnership in January 2023.
- 2.2 To achieve this tight deadline, we will work closely with the North East London Place based Partnerships, Health and Wellbeing Boards, Overview and Scrutiny Committees and partners over the next several months to co-develop the content of the strategy, building on the significant engagement work that has already taken place across the system to identify our key priorities (babies, children and young people; mental health; long term conditions; and workforce and employment).
- 2.3 There is a requirement for the strategy to be refreshed annually and we intend for the strategy to support an ongoing process of system development, learning and improvement as opposed to production of a one-off static document.

- 2.4 **Appendix 1** sets out a proposed timeline for engagement over the next several months with key groups and partners. We are in the process of engaging with key groups within each Place based Partnership to get slots on agendas.

3.0 Proposed content of the strategy

- 3.1 We have established a range of workstreams to support development of the strategy. There is a workstream on data and analytics which is meeting fortnightly with whole system representation. In addition to producing a Population Health Profile for NEL, we have undertaken rapid reviews of local JSNAs and health and wellbeing strategies. The Healthwatch team has also undertaken an analysis of insights in relation to the four ICS priorities which will inform the workshops.
- 3.2 A series of stakeholder workshops are currently taking place aimed at progressing the four Integrated Care System priorities. Stakeholder events have taken place during October and November focusing on our priorities of babies, children and young people; mental health; long term conditions; and workforce and employment. Over 120 people from across the system attended a workshop on our system response to the cost of living increase on 6 October.
- 3.3 **Appendix 1** sets out in more detail the proposed content of the strategy, which we are keen to seek feedback and input from partners on to further shape.

4.0 Risks and mitigations

- 4.1 Timescales are short ahead of the submission of the first draft of the strategy, however, the Partnership is dedicated to developing the content of the strategy locally with our Places, Health and Wellbeing Boards and partners and are keen for them to shape and own it, ensuring that it reflects our key challenges, and agreed direction of travel. Our intention for this to be an ongoing process, rather than a one off document, should help to mitigate the risk around the short timeframe that we have to develop the initial draft.

5.0 Recommendations

- 5.1 Members are asked to:
- Consider, discuss and comment on the proposed approach to develop the North East London Integrated Care Strategy
 - Support identification of your key priorities and challenges locally, particularly based on your local knowledge and insights, to feed into development of the strategy

6.0 Policy Context:

Please detail which, if any, of the Health & Wellbeing Strategy priorities this report relates to?

•	Improving mental health
•	Increasing social connections
•	Supporting greater financial security
X	All of the above
•	None of the above

Please detail which, if any, of the Health & Wellbeing 'Ways of Working' this report relates to?

•	Strengthening our communities
•	Creating, supporting and working with volunteer and peer roles
•	Collaborations and partnerships: including at a neighbourhood level
•	Making the best of community resources
X	All of the above
•	None of the above

7.0 Equality Impact Assessment

Consider equalities duties and the likely impact of a course of action on different groups of people.

8.0 Consultation

Has public, service user, patient feedback/consultation informed the recommendations of this report?

•	Yes
X	No

Have the relevant members/ organisations and officers been consulted on the recommendations in this report ?

X	Yes
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	No
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9.0 Risk Assessment

Explain the significant risks in relation to each of the options identified and considered in your report. This should cover the risks of going ahead with the decision or preferred option and also of not proceeding with it. If the section is not applicable please mark as 'not applicable'

10.0 Sustainability

Not Applicable

11.0 Attachments

11.1 **Attachment 1** - North East London Integrated Care Strategy development update

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