

Appendix 2: Presentation with overview of STP 'footprint', local health profiles and stakeholder engagement plans



NORTH EAST LONDON SUSTAINABILITY & TRANSFORMATION PLAN



North East London Sustainability and Transformation Plan

During 2016, 20 organisations across eight local authorities have worked together to develop a sustainability and transformation plan (STP) for north east London.

The plan sets out how the ambitions of the NHS Five Year Forward View will be turned into reality and describes how north east London (NEL) will:

- Meet the health and wellbeing needs of its population
- Improve and maintain the consistency and quality of care for our population
- Close the financial gap.

It builds on the local transformation programmes below and supports their implementation:

- Barking and Dagenham, Havering & Redbridge (accountable care system) and City & Hackney devolution pilots
- Newham, Tower Hamlets and Waltham Forest: Transforming Services Together programme
- The improvement programmes of our local hospitals, which aim to support Barts Health NHS Trust and Barking, Havering and Redbridge University Hospitals NHS Trust out of special measures.



Delivering the NEL STP


Eight workstreams are being set up across the STP area to deliver the plan's priorities:

- Promote prevention and personal and psychological wellbeing in all we do
- Promote independence and enable access to care close to home
- Ensure accessible quality acute services
- Productivity
- Infrastructure
- Specialised commissioning
- Workforce
- Digital enablement

The draft STP is published in full at <http://www.nelstp.org.uk/>. It was submitted to NHS England (NHS E) and NHS Improvement (NHS I) on October 21. We now await their feedback.



Overview of the North East London STP footprint



Population: 1,945,800 (51.5% BAME)
 Estimated population growth: 6.1% (4 year), 17.7% (15 year) – Equivalent to 1 new borough

7 CCGs - 333 GP Practices - Cumulative allocations (2016/17): £2.4 billion

7 London Boroughs plus the City of London

5 NHS Trusts:

6	5	7	1
Emergency departments (ED)	Co-located Urgent Care Centres (LUCC)	Walk-in-centres (WIC)	Minor Injury Unit (MIU)

3 accountable care systems
 2 national vanguards
 2 devolution pilots

History of working together - Health for North East London Decision Making Business Case approved by Joint Committee of Primary Care Trusts in December 2010 – Reconfiguration of urgent and emergency care, maternity, children's services and King George Hospital (KGH)

Significant deprivation: 5 of 8 boroughs in worst IMD quintile
 General increasing trend in life expectancy at birth in all NE London boroughs

Waltham Forest

Population: 276,000 (50% BAME)
 CCG Allocation (2016/17): £339m
 Estimated population growth: 3% (4 year), 11.1% (15 year)
 Deprivation (IMD rank): 15
 Life Expectancy at birth: 79.4
 Unemployment: 6.4%

GP Practices: 44
 Major Hospitals: Whipps Cross [5]

City and Hackney

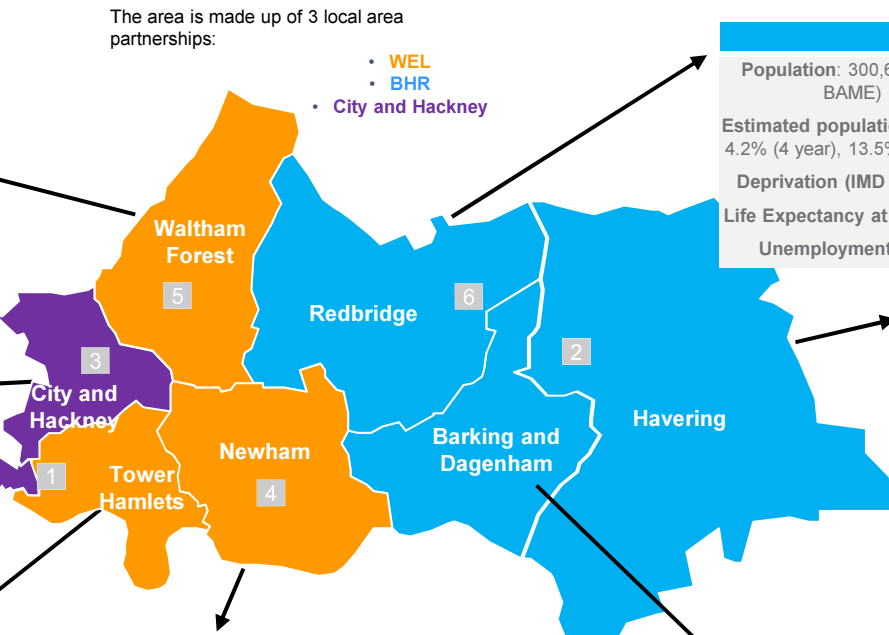
Population: 277,000 (44% BAME)
 CCG Allocation (2016/17): £370m
 Estimated population growth: 5.2% (4 year), 16.9% (15 year)
 Deprivation (IMD rank): 2 (Hackney) & 131 (City of London)
 Life Expectancy at birth: 78.5 (Hackney)
 Unemployment: 6.9% (Hackney)

GP Practices: 43
 Major Hospitals: Homerton[3], St Bartholomew's [7]

Tower Hamlets

Population: 296,300 (54% BAME)
 CCG Allocation (2016/17): £353m
 Estimated population growth: 13.2% (4 year), 29.9% (15 year)
 Deprivation (IMD rank): 6
 Life Expectancy at birth: 78.1
 Unemployment: 7.7%

GP Practices: 36
 Major Hospitals: Royal London [1]



Newham

Population: 338,600 (73% BAME)
 CCG Allocation (2016/17): £418m
 Estimated population growth: 6.3% (4 year), 19.6% (15 year)
 Deprivation (IMD rank): 8
 Life Expectancy at birth: 78.5
 Unemployment: 7.8%

GP Practices: 61
 Major Hospitals: Newham University Hospital [4]

Redbridge

Population: 300,600 (63% BAME)
 CCG Allocation (2016/17): £336
 Estimated population growth: 4.2% (4 year), 13.5% (15 year)
 Deprivation (IMD rank): 80
 Life Expectancy at birth: 80.9
 Unemployment: 6.2%

GP Practices: 46
 Major Hospitals: King George Hospital [6]

Havering

Population: 250,500 (16% BAME)
 CCG Allocation (2016/17): £342m
 Estimated population growth: 4.4% (4 year), 12.1% (15 year)
 Deprivation (IMD rank): 102
 Life Expectancy at birth: 80.2
 Unemployment: 6.2%

GP Practices: 57
 Major Hospitals: Queen's Hospital [2]

Barking and Dagenham

Population: 206,700 (49% BAME)
 CCG Allocation (2016/17): £262m
 Estimated population growth: 6% (4 year), 20.2% (15 year)
 Deprivation (IMD rank): 3
 Life Expectancy at birth: 77.6
 Unemployment: 9.8%

GP Practices: 46

•North East London indicators

Locality	Smoking Prevalance	Physically inactive population	Increasing risk drinkers	Obese population	Atrial Fibrillation prevalence	Hypertensive population	Diabetes prevalence
London	18.3%	27.5%	19.7%	7.3%	0.9%	11%	6.1%
Barking & Dagenham CCG							
Havering CCG							
Redbridge CCG							
City and Hackney CCG							
Newham CCG							
Tower Hamlets CCG							
Waltham Forrest CCG							

- Higher than London as a whole
- Similar to London as a whole
- Lower than London as a whole

More than a plan... It's a partnership

STPs got off to a bad start in terms of stakeholder involvement and public engagement. Criticised as being NHS-centric and shrouded in secrecy. Have become a 'toxic brand'.

Our approach is to be a partnership working together transparently on organisational development and improving outcomes for local people and not just the money - building on the strengths of those involved:

- Long history of partnership working and integration – LSPs, 2012, regeneration. Shared desire to work together and improve quality of life for local people
- Ambitious plans to transform, integrate care and improve outcomes.
- Have some of the very best health professionals in the country
 - eg ELFT Trust of the Year; four CE's in the HSJ Top 50
- Collaborative local government – eg Local London.
- Strong community networks across all boroughs



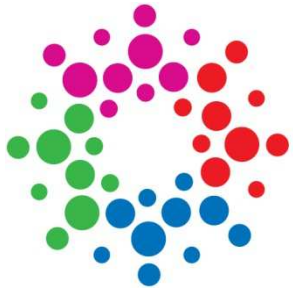


East London Health & Care Partnership

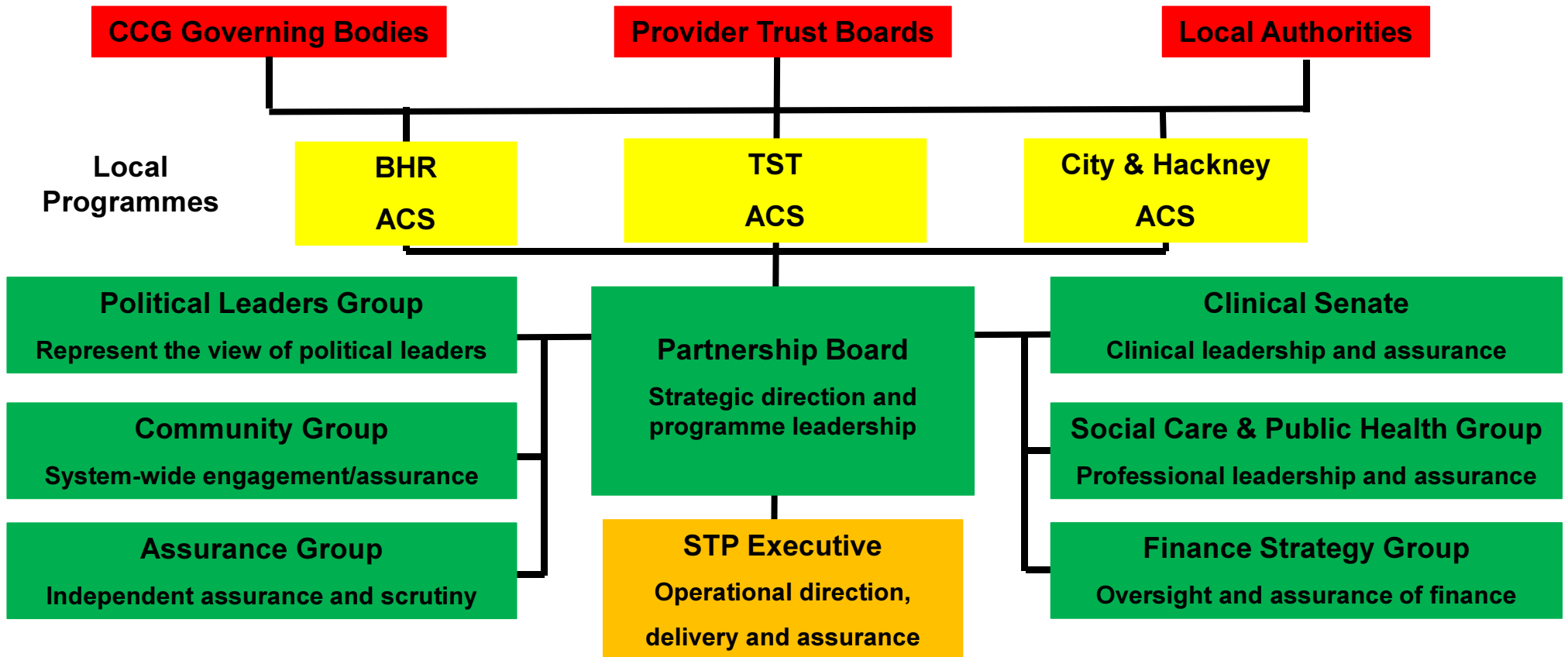
Members

Waltham Forest Clinical Commissioning Group
City and Hackney Clinical Commissioning Group
Tower Hamlets Clinical Commissioning Group
Newham Clinical Commissioning Group
Barking and Dagenham Clinical Commissioning Group
Havering Clinical Commissioning Group
Redbridge Clinical Commissioning Group
Barts Health NHS Trust
Barking, Havering and Redbridge University Hospitals NHS Trust
The Homerton University Hospital NHS Foundation Trust
East London NHS Foundation Trust
North East London NHS Foundation Trust

GP Providers/GP Federations
London Ambulance Service
London Borough of Waltham Forest
London Borough of Hackney
City of London Corporation
London Borough of Tower Hamlets
London Borough of Newham
London Borough of Barking and Dagenham
London Borough of Havering
London Borough of Redbridge
VCSE organisations



East London Health & Care Partnership





East London Health & Care Partnership

Community Group

The Community Group is a subgroup of the East London Health and Care Partnership. Its purpose is to give key partners and stakeholders, community (patient and public involvement groups) and the VCSE sector a voice in helping to shape and develop the strategies and activities of the Partnership and decisions taken by the Board.

Aims

To collaborate with the wider Partnership (i.e. Board, other committees and member organisations) in the development of strategies, plans, activities and decisions;

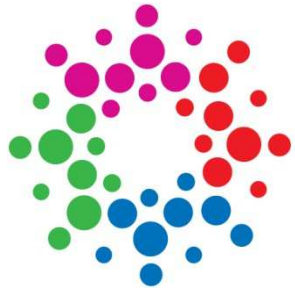
To recommend the most appropriate ways in which the Partnership should seek to engage, involve, consult and collaborate with local people;

To support effective Partnership communications and engagement activity, especially through the members' existing channels;

To support the Partnership's STP delivery plans and priorities

Membership

- Patient/Public Groups
- Community & Faith Groups
- VCSE
- Education
- Business
- Professional bodies/groups
eg ambulance, fire, police, foundation trust governors
trades unions



East London Health & Care Partnership

What's the story?

With a growing population, and more of us living longer, the challenge to keep us healthy and well has never been bigger.

The good work already being done to meet more localised needs will continue.

Joining up the dots and making it easier for people to get the care they need

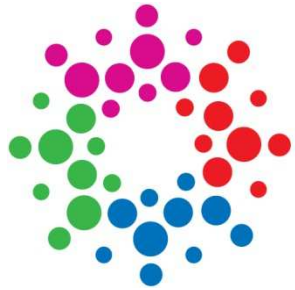
Giving our nurses, doctors and care staff the best chance of success to look after you when you need them to.

Change must be allowed to happen, and things improved, if we are to protect the health and care services we value so much

The East London Health & Care Partnership isn't afraid to tackle these challenges. It will build on the successes achieved so far and bring health and social care providers closer together than ever before.

But the biggest single factor in the long term is to prevent illness – something we can all play a part in, everyone living and working in east London. It's not just down to the authorities.

The prize is that we are able to lead happy, healthy and independent lives – but get the care we can trust and rely on when we need it.



East London Health & Care Partnership

Our goal is to help the people of East London live happy, healthy and independent lives

Together, as a partnership, we will do all we can to support our nurses, doctors and care staff so they are able look after people to the best of their ability.

We want to protect vital services and provide better treatment and care built around the needs of local people, safely and conveniently, closer to home.

We also want to help prevent people from getting ill and enable them to be independent; capable of looking after themselves.

Our values - what we believe in and pledge to do

East London

Our pledge: We put the people of East London at the centre of everything we do. We are passionate about the area and want the very best quality of life for everyone that lives and works here.

Caring about people

Our pledge: Everyone is entitled to the highest quality care and should have access to services when they need them. We will provide care that addresses individual needs and aims for the best possible outcomes – focusing on our patients, service users, their families and carers, and our staff.

Being respectful

Our pledge: Everyone should be treated with kindness and respect. We will treat others as we would expect ourselves or our families to be treated and cared for.

Taking responsibility

Our pledge: We will take responsibility for our actions and any problems we encounter. We lead by example and will do all we can to make our services as safe as possible.

Spending wisely – every penny counts

Our pledge: We will manage budgets carefully and responsibly. We will be transparent about how and where money is spent and invest in the right tools and resources to do the job. We will ask people for their ideas about improving value for money, and our services in general.



**East London
Health & Care
Partnership**

Comms & Engagement

A flavour of what we are doing...

- NHS and local authority communications and engagement teams currently working together to identify and link comms channels and networks.
- Suite of briefing and public information materials being finalised for sharing with all interested parties across the area
- Simple “How to access NHS and care services” eg 111 information campaign being developed
- Working Healthwatch and public/patient groups to deliver major engagement plan across the spring and summer
- Formal launch of the East London Health & Care Partnership in June 2017
- Series of Partnership-wide prevention campaigns