

**Title:** Adult Social Care and Commissioning savings proposals for 2016/17

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## 1 Summary

1.1 Over the last five years Adult Social Care and Commissioning has delivered savings in excess of £14 million, with a further £7.495 million in 2015/16.

**Table 1: Budget Savings from 2010/11 to 2014/15:**

	2010/11	2011/12	2012/13	2013/14	2014/15	Total Savings
Older People & Physical Disabilities	1,763	1,487	1,812	1,300	919	<b>7,281</b>
Learning Disabilities & Mental Health		1,498		200	221	<b>1,919</b>
Housing related support and restructure of Commissioning division		189		3,200	2,004	<b>5,393</b>
	<b>1,763</b>	<b>3,174</b>	<b>1,812</b>	<b>4,700</b>	<b>3,144</b>	<b>14,593</b>

1.2 This report sets out the savings proposals for 2016/17.

## 2 Recommendations

2.1 That the Budget Scrutiny Task and Finish Group notes and comments on the four savings proposals set out in section 3 of this report.

2.2 That the Budget Scrutiny Task and Finish Group receive a presentation at the meeting on 21 October 2015 about the savings proposal to introduce charging for the use of telecare services.

2.3 That the Budget Scrutiny Task and Finish Group receive a presentation at the meeting on 21 October 2015 about the principles for commissioning, recommissioning and decommissioning housing related support services, known as Supporting People (SP) services over the next three years.

## 3 Proposals

- 3.1 Adult Social Care and Commissioning has four proposals for savings in 2016/17. These proposals relate to day care transformation, mental health residential placements, housing related support services and introducing charges for telecare services. The savings can be summarised as follows:

**Table 2: Summary of Savings proposals:**

	<b>2016/17 £000</b>	<b>Current Policy</b>
<b>ASC1 - Day Care Transformation</b>	700	<b>Y</b>
<b>ASC2 – Housing related support</b>		<b>Y</b>
<b>ASC3 - Introducing Charges for the tele care service:</b>	245	<b>N</b>
<b>ASC4 – Changes in number and price of adult residential placements in mental health</b>	150	<b>Y</b>
<b>Total Adult Social Savings</b>	1,095	

#### **Day care transformation**

- 3.2 The day care transformation project was agreed in 2012. Cabinet agreed to move away from traditional one-size-fits-all day-care based in buildings to providing a range of day care opportunities that reflect the needs of those requiring social inclusion. The range of services in future provision is from short activities based in the community; through to supported friendship groups undertaking day trips; and through to those with the most complex needs visiting a purpose built day centre.
- 3.3 The overall saving for this initiative is £1 million with £300k in 15/16, which has been achieved. The £700k saving will also be achieved when the centre opens. This saving is at risk due to an unsuccessful tender exercise arising from the construction market being buoyant and unacceptable bids coming forward to construct the day centre. The project team has gone back out to the market with some refinements in the tender offer to improve the likelihood of acceptable bids coming forward. Current estimated delay is three months to opening.

#### **Changes in number and price of adult residential placements in mental health**

- 3.4 Social Workers will review care packages to ensure that they continue to promote independence for service users. This means that people may be assessed as being able to live successfully in the community with the right support and care so that they can live a less restricted and more fulfilling life. The cost of care in the community is generally cheaper than the cost of residential care. The success of this initiative will rely on Commissioning sourcing appropriate accommodation and support in the borough and this is being discussed with registered social landlords.

- 3.5 Where people should continue to live in residential care, officers will use the Care Funding Calculator and market information, to ensure that the council is paying a fair price for care.

### **Introducing Charges for the telecare service**

- 3.6 This savings proposal is based on income generation by charging for a service, which is currently free. Telecare is a service that is available to people whether they have eligible care needs or not and there are 3500 people that use this service.
- 3.7 In Hackney the telecare service is not just about alarms that can be triggered by the service user if they fall, but also a response service which means that if an alert is raised it does not rely on the person having a family or friend being able to respond to the alert; this is referred to as an enhanced telecare service.
- 3.8 Given that the service is available to all, whether with eligible care needs or not, the proposal for charging would be introduced to all those that receive the service.
- 3.9 Other inner London local authorities take the following approach to telecare services.

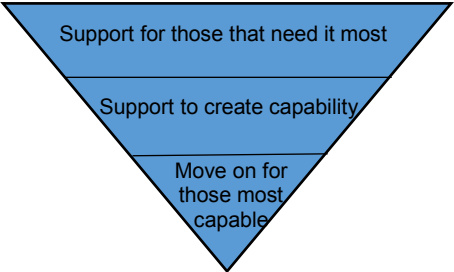
**Table 3: Survey with other inner London local authorities**

<b>Inner London Boroughs</b>	<b>Basic service £ / week</b>	<b>Enhanced service £ / week</b>	<b>Comments</b>
Camden	3.60	4.60	
Greenwich	4.97		
Islington	2.94	6.96	
Lewisham	3.22	5.12	
Southwark	4.00		
Tower Hamlets			No charge
Westminster	2.94		

### **Housing related support**

- 3.10 There are no savings assigned housing related support in 2016/17, however the range of services currently available reflect the landscape of 2003 when housing related support, Supporting People as it was then, had *'something for everyone, a little more for those that need it and even more for those that need it the most.'* The programme of services is currently £13 million, a reduction in spend of over £7 million from the original grant funding in 2003 for these services. To be fit for purpose over the next 5 years, the range of services and the services themselves should be redesigned to recognise that austerity, and its consequences, will continue for another 5 years.
- 3.11 Officers have developed principles for informing decisions about the commissioning (of new services), recommissioning (possibly redesigned services) and decommissioning (stopping services) with respect to housing related support to respond to the current challenges.

3.11 The vision for housing related support and is best visualised as an inverted triangle: ‘Supporting people that are most vulnerable, Enabling people to be active citizens, Moving on those that are capable.’ There would no longer be something for everyone, ie low level support that maintains and contains, rather than transforms, chaotic lifestyles.



3.12 All procurement decisions, due to the council’s local procurement regime relating to value and risk rating, are either subject to Hackney Procurement Board or Corporate Procurement Committee determination.

3.13 By the scrutiny committee commenting on, and endorsing, the commissioning principles that will inform the road map for transforming housing related support landscape and the individual procurement decisions that will support the (re-)commissioning of these services.

**4 Conclusions**

4.1 As set out in the table below, three savings proposals are current policy: day care has been agreed by Cabinet, mental health care placements is subject to the scheme of delegation to the Director of Adult Social Services, as is the commissioning of housing related support, which is also subject to procurement governance. The fourth proposal, telecare charging is not current policy for the council and would be a Cabinet decision.

**Table 4: Status of savings proposals**

Status of proposals	2016/17 £000	Current Policy
Continuation of existing Policy	850	Y
Requiring Member Approval	245	N
<b>Total</b>	<b>1,095</b>	